

# From who to what.

*Scenarios and measurable requirements.*

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*Personas tell you who. Scenarios tell you what they are trying to do in context. Requirements turn that into something you can build, and test.*

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# A small detour....

*We are taking these two topics out of textbook order. Here is why, openly.*

## WHAT ROGERS/SHARP/PREECE EXPECT

Chapter 1 - what is interaction design?

Chapter 2 - conceptualising interaction (Norman)

Chapter 3 - cognitive aspects

Chapter 4 - social interaction

Chapter 5 - emotional interaction

Chapter 6 - interfaces

Chapter 7 - data gathering

Chapter 9 - the IxD process

**Chapter 10 - establishing requirements**

Chapter 11 - design, prototyping

## WHAT PHASE 1 NEEDS BY 23d MAY

**Personas** - done last session

**Scenarios** - today

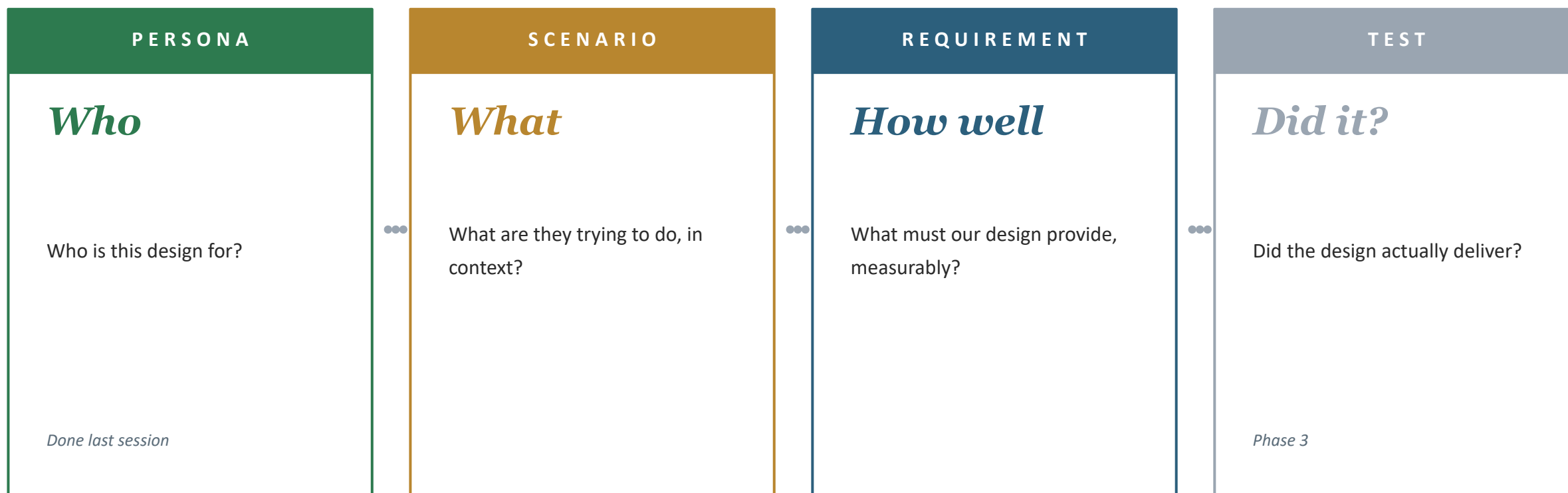
**Measurable usability requirements** - today

Heuristic evaluation - already covered

Exploratory interviews

# The chain you are building.

*Each link constrains the next. Break a link and the design loses its grounding.*



# By the end of this hour you will be able to:

**01**

## Write a scenario

Not a feature list. Not a wish. A short narrative grounded in a specific persona, with a specific context and a specific goal. You will know the four tests of a good one.

**02**

## Lift a scenario into requirements

Carroll's claim analysis: each scenario implies things the design must do. You will know how to make those things measurable and how to map each to one of the six ISO 9241-11 usability goals.

**03**

## Trace the chain

Persona to scenario to requirement to test. You will know how to write requirements that point back, so a marker (or a stakeholder, or your future self) can audit your design decisions.

# Quick reminder - meet Lina.

From your "Interactive Companion" on the Course page: She is the persona running through today's worked examples - here is the card.

## PERSONA - LINA KHOURY



### Lina Khoury

Second-year Computer Science student

Anchored by **P3 (Lina, 20, Ramallah)** - the participant closest to the cluster centroid

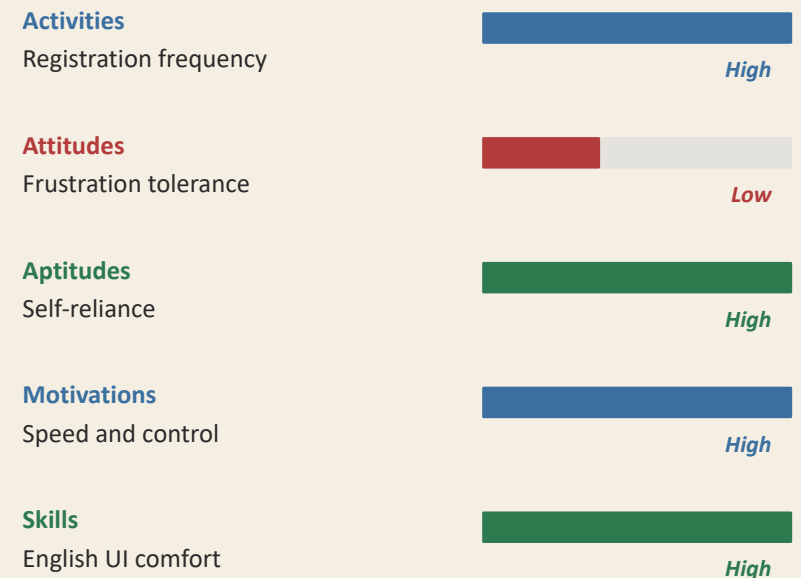
#### Summary

Registers electives on her phone, often in 10-15 minute gaps between classes. Tech-comfortable, English-fluent, prefers efficient flows. Frustrated by vague "course full" messages with no waitlist, and by slow advisor approvals that interrupt her registration sessions.

*"I just want to know quickly if a course is full or not - and if it is, when can I try again."*

## CLUSTER EVIDENCE

3 participants (P1, P2, P3) anchored by P3. Centroid scores on the five behavioural variables:



**More depth:** In previous lectures and the interactive walkthrough on the course site. There is also a second persona (Maryam, cautious delegator) - she is on the handbook but does not feature in today's worked examples.

# What happens when the chain breaks.

## PERSONA

**Lina, second-year CS student**

*Registers on her phone between classes. Frustrated by slow loads and vague "course full" messages. Wants advisor confirmation in one flow.*

## SCENARIO

**Adding an elective between classes**

*Lina has 15 minutes between classes. She opens Ritaj on her phone, scans suggested electives that fit her timetable, adds one, gets advisor confirmation 90 seconds later.*

## REQUIREMENT

**The system should use dark mode**

***Dark mode** is more popular among young people and improves the user experience. The system shall support a dark theme.*

## WHERE THE CHAIN BROKE

**Lina's interview never mentioned dark mode. The scenario does not need dark mode to succeed. Neither persona nor scenario justifies this requirement.**

This is the single most common Phase 1 failure: requirements that float free of the user research that came before them. The team had real personas and real scenarios, then wrote requirements from intuition or trend-watching.

PART ONE OF TWO

# Scenarios.

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*What your persona is trying to do, in context, told as a story.*

# What a scenario actually is.

*And why Carroll's tradition matters more than the textbook lets on.*

JOHN M. CARROLL - MAKING USE, MIT PRESS, 2000

*"A scenario is a **story** about **people** and their **activities**. It includes a setting, agents or actors, who typically have goals or objectives, and a **plot** or sequence of actions and events. Scenarios are made of natural-language description, not formal notation. They are concrete, particular, and easy to dispute."*

## Four things this definition fixes:

### Particular

About one specific person doing one specific thing. Not 'users register for courses'. Lina, on Tuesday, on her phone.

### Narrative

Told as a story with a beginning, middle, end. Not a bullet list. Not a flowchart. Prose with a plot.

### Contextual

Includes setting. Where she is, what device she has, what else is happening. Context shapes what counts as success.

### Disputable

Specific enough to be wrong. A teammate can read it and say 'no, Lina would not do that'. Vague scenarios cannot be disputed and so cannot be improved.

# Three flavours of scenario, three uses.

Cooper, Reimann et al. (*About Face*, 4th ed., 2014) distinguish three. You will likely use two of them in Phase 1.

## Goal scenario

### Phase 1 - early design

Describes a persona pursuing a goal at the highest level. Abstracts away from any specific interface. Focuses on motivation and outcome.

#### Example

*Lina wants to add an elective to her timetable without conflicting with her existing schedule, before her friends fill up the popular sections.*

**What you write in Phase 1.**

## Task scenario

### Phase 2 - design refinement

Walks through a specific task on a specific (proposed) interface. Names the buttons, the screens, the sequence. Tied to a prototype.

#### Example

*Lina opens the redesigned Ritaj. She taps 'Suggested Electives'. She sees three that fit her timetable. She taps the first. She confirms.*

**What you write in Phase 2 to defend your prototype.**

## Use scenario

### Phase 3 - evaluation

The task script you give to participants in a usability test. Outcome-focused, neutral, does not lead the user toward any particular button.

#### Example

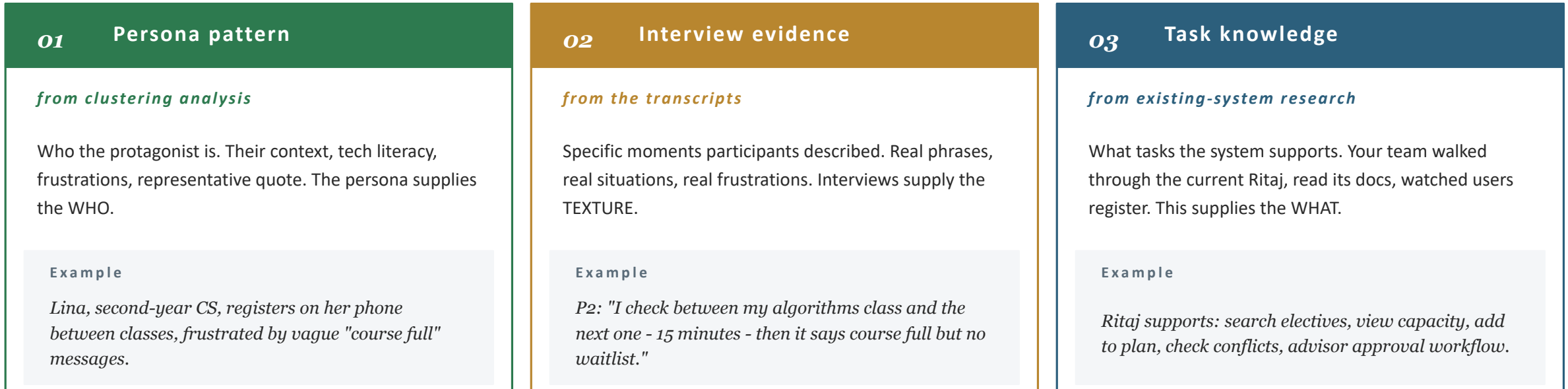
*You want to add an elective that fits your timetable. Use the prototype to do this.*

**What you give a test participant in Phase 3.**

In your project you will write three GOAL scenarios for Phase 1. Task and use scenarios come later.

# Where the scenario actually comes from.

*Three sources, synthesised into one short story. You are not inventing - you are integrating.*



*synthesised into*

## ONE GOAL SCENARIO

Lina's scenario takes the protagonist from (1), a moment of use described in (2), and a task supported by (3) - and writes a short story about Lina doing that task in that context, in the REDESIGNED system.

*The scenario is not quoted from any one interview. It is the synthesis.*

# Lina's scenario, fully written.

*Notice what each phrase is doing.*

## Scenario - Adding an elective between classes

*It is 10:45 am on a Tuesday and Lina has 15 minutes between her algorithms tutorial and her next class. **She opens the redesigned Ritaj on her phone.** Her dashboard already shows three suggested electives that fit her timetable. She taps the first, sees its current capacity ("28 of 30"), and adds it. **The system warns her that one elective in her plan now overlaps with the new one and offers to swap.** She accepts the swap, confirms, and gets a push notification 90 seconds later: "Advisor approved. Schedule updated." She closes the app and walks to her next class.*

## WHAT EACH PHRASE DOES

### 10:45 am on a Tuesday

Sets temporal context. Fifteen minutes is a constraint on the design.

### Opens on her phone

Sets device context. Small screen, thumb interaction, possibly walking.

### Warns and offers to swap

The plot point - the moment the design has to handle a conflict gracefully.

*Three phrases of context, one plot point. The scenario is 95 words. Most of what makes it good is what is NOT in it.*

# Four tests of a good scenario.

*Apply these before you submit. If any answer is no, rewrite.*

## **01** Can you point to the persona?

The protagonist must be a named persona from your Phase 1, with their voice and context. If you could replace the name and the scenario still works, it is not grounded.

## **02** Is the context specific?

Time, place, device, what else is happening. If it could happen 'sometime, somewhere', it is not a scenario - it is a flow.

## **03** Is there a plot point?

A moment of decision, conflict, or non-trivial choice. If the path is straight from start to finish, the design is not being asked to do anything interesting.

## **04** Could a teammate dispute it?

Specific enough that someone reading it could say 'no, that is not what Lina would do'. Disputability is what lets the scenario be improved.

*These four tests are how your marker will read your Phase 1 scenarios. Apply them yourself before submission.*

# Carroll's move: from scenario to claims.

*The reason requirements can feel disconnected.*

## SCENARIO (recap)

*"She opens Ritaj on her phone... three suggested electives that fit her timetable... taps the first, sees its current capacity ("28 of 30")... system warns about a schedule overlap and offers to swap... confirms... push notification: "Advisor approved.""*

**Each phrase makes a claim about what the design must do.**

*"on her phone"*

The design must work on small screens, with thumb interaction.

*"suggested electives that fit her timetable"*

The design must filter electives by schedule fit, automatically.

*"its current capacity ("28 of 30")"*

The design must show real capacity, not just "available".

*"warns her about a schedule overlap"*

The design must detect overlaps and surface them at decision time.

*"offers to swap"*

The design must propose concrete resolutions, not just flag problems.

*"push notification: Advisor approved"*

The design must complete the loop with the advisor asynchronously, fast.

*Claims are the connective tissue. They become measurable requirements next.*

PART TWO OF TWO

# Requirements.

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*What your design must provide. Measurable. Testable. Traceable.*

# Requirements engineering's blind spot.

*Why classical requirements engineering misses what HCI cares about.*

## SOFTWARE ENGINEERING TRADITION

***"The system shall..."***

**Treats the system as the subject.**

Behaviours, functions, data, performance. Inherited from Boehm, Sommerville, IEEE 830.

### Example

*"The system shall return search results in under 2 seconds."*

**Optimises for:** buildability, testability against the system.

**Misses:** what the user is trying to achieve, in what context.

## HCI TRADITION

***"The user shall be able to..."***

**Treats the user as the subject.**

Effectiveness, efficiency, satisfaction, in a specified context (ISO 9241-11, 2018).

### Example

*"A second-year student shall complete the add-elective task in under 4 minutes with at most 1 error."*

**Optimises for:** testability against the user, in context.

**What it commits to:** the user's success is the metric, not the system's.

*In Phase 1 you write requirements the HCI way. Use them in Phase 3 to test whether your design actually delivered.*

# Two kinds of requirement, two roles.

*You will write mostly the non-functional kind for Phase 1.*

## FUNCTIONAL REQUIREMENTS

### *What the system must DO*

**Features, behaviours, actions.** If absent, the system cannot do the task at all. Often derived from your scenarios as capabilities the design must provide.

**Example:** *"The system shall display current course capacity (e.g. 28 of 30) on every course card."*

## NON-FUNCTIONAL REQUIREMENTS

### *What "well" looks like - the qualities of doing it*

**Performance, learnability, accessibility, error tolerance, satisfaction.** These map directly to the six ISO 9241-11 usability goals (next slide). The Phase 1 rubric is asking for these specifically.

**Example:** *"A second-year student shall complete the add-elective flow in under 4 minutes with at most 1 error."* (Maps to **efficiency** - ISO 9241-11.)

*The rubric's "measurable usability requirements" = non-functional requirements mapped to ISO usability goals.*

# Measurable means testable.

Map every requirement to one of the six ISO 9241-11 goals. If it doesn't map, rewrite it.

**E** **Effectiveness**  
*Can users complete the task at all?*

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**MEASURE BY**

task completion rate, error rate

**F** **Efficiency**  
*How fast / how much effort?*

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**MEASURE BY**

time on task, number of clicks

**S** **Satisfaction**  
*How does it feel?*

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**MEASURE BY**

SUS, Likert, qualitative quotes

**L** **Learnability**  
*How fast to become productive?*

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**MEASURE BY**

time-to-first-success, errors-on-first-use

**M** **Memorability**  
*After a week away, do they remember?*

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**MEASURE BY**

performance on second session vs first

**R** **Errors/safety**  
*How often, how serious, recovery?*

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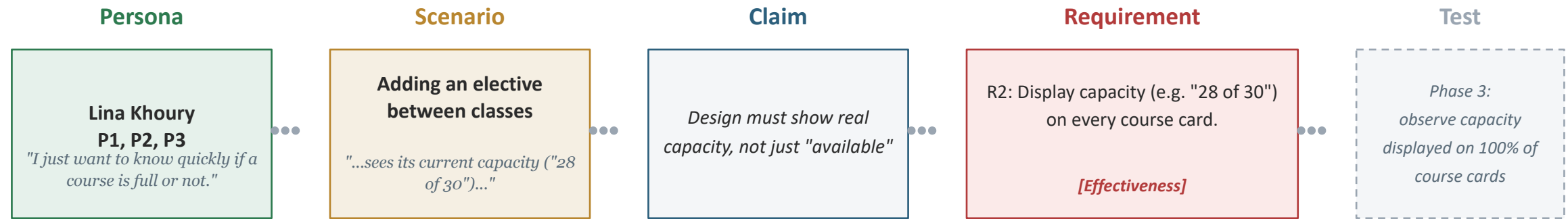
**MEASURE BY**

error frequency, severity, recovery time

Each Phase 1 requirement must name which goal it serves. 5-7 requirements; cover at least 4 of the 6 goals.

# Traceability: the line back.

*Every requirement points to a scenario, every scenario to a persona.*



**Your Phase 1 marker reads top-to-bottom: persona, scenarios, requirements.**

If R2 has "(scenario: Adding an elective)" and "[Effectiveness]" in brackets, the marker can trace it back in one read. *If not, they assume it came from nowhere - and mark accordingly.*

In Phase 3 the same trace lets you measure each requirement against the actual prototype. *Without the trace, Phase 3 becomes guesswork.*

# Lina's seven requirements, traced.

*From your handbook. Notice the ISO mapping covers 5 of 6 goals.*

#	REQUIREMENT	ISO 9241-11 GOAL
R1	Users can complete the "add elective" flow in under 4 minutes with at most 1 error.	<i>Efficiency</i>
R2	The system displays current course capacity (e.g. "28 of 30") on every course card; never just "available".	<i>Effectiveness</i>
R3	When a schedule conflict is detected, the system offers a specific resolution within 1 second.	<i>Effectiveness</i>
R4	Users can return to and complete a registration session up to 24 hours later without re-doing earlier steps.	<i>Memorability</i>
R5	All primary actions are reachable on a 360px-wide screen without horizontal scrolling.	<i>Effectiveness</i>
R6	Error messages name the failed field and suggest a concrete fix (no generic "invalid input").	<i>Learnability</i>
R7	SUS score $\geq 70$ across at least 3 think-aloud participants in Phase 3.	<i>Satisfaction</i>

*Coverage: Effectiveness (3), Efficiency (1), Memorability (1), Learnability (1), Satisfaction (1). Errors-and-safety not covered - if the design has any risky actions, add an 8th requirement.*

# What the Phase 1 rubric is actually looking for.

*Translated from rubric language into what you should do.*

## SCENARIOS

15 points

**What the rubric says:** *"Three scenarios describing how the personas would realistically use the redesigned system, written as short narratives."*

**What it actually means:**

**Three goal scenarios (not task, not use).** Realistic = particular. Specific = contextual. Connected = clear persona trace. Plot point in each. *Length: 80-150 words each.*

## MEASURABLE USABILITY REQUIREMENTS

15 points

**What the rubric says:** *"5-7 requirements expressed as measurable targets, mapped to the six ISO 9241-11 usability goals."*

**What it actually means:**

**5-7 non-functional requirements, each with:**

(1) measurable metric with target value; (2) tagged ISO 9241-11 goal; (3) traceable back to a scenario (e.g. "from S2").

*Cover at least 4 of the 6 goals. Include one SUS-based satisfaction requirement.*

*Combined: 30 of 100 Phase 1 points. Plus indirect contribution to coherence (5 points).*

LIVE IN-CLASS EXERCISE

# Now you write one.

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*Phones out. 15 minutes. Two rounds.*

# Join the live session.

*Scan the code, choose a short alias, you're in.*

*[ QR CODE ]*

*(generated and inserted at lecture time)*

Or go to:

***[ihshaish.github.io/birzeit/live](https://ihshaish.github.io/birzeit/live)***

# Two rounds, 12 minutes total.

*Round 1: write a scenario. Round 2: write a requirement from it.*

## ROUND 1 - 5 MINUTES

### Write a scenario.

**PERSONA:** Layla (engaged power user, banking app).

**SITUATION:** Layla just got paid on the 5th and needs to send 800 NIS to her landlord by tomorrow.

**Write a 2-3 sentence goal scenario that captures:**

- the temporal context
- the device
- a plot point (something that could go wrong, or a decision)
- a concrete outcome

*Submit on your phone. We will vote on three live.*

## ROUND 2 - 5 MINUTES

### Write a requirement.

**We pick the winning scenario from round 1.** From that scenario, write ONE measurable requirement:

- a specific metric (number, time, threshold)
- tag the ISO 9241-11 goal it serves
- keep it under 30 words

**Example shape:**

*Layla shall complete the transfer in under 90 seconds with at most 1 confirmation tap.  
[Efficiency]*

*Submit and we vote on whether it is genuinely measurable.*

*Timer starts when I advance the live page. The same page on your phone will count down.*

# Recap.

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## **01 The chain is the point**

Persona to scenario to requirement to test. Break any link and Phase 1 loses marks.

## **02 Scenarios are stories with plot points**

Particular, contextual, narrative, disputable. Carroll's tradition, not requirements engineering's.

## **03 Claims bridge scenarios to requirements**

The connective tissue most teams skip. Every meaningful phrase in your scenario makes a claim about what the design must do.

## **04 Requirements are user-centred, measurable, ISO-mapped**

5-7 non-functional, covering  $\geq 4$  of 6 ISO 9241-11 goals. Numbers, not adjectives.

**NEXT SESSION:** Back to textbook order - "What is interaction design?". Then Chapter 2 - Norman's models.

# References.

*Cited in this session. Cite these when drawing on their ideas in your reports.*

**Carroll, J. M.** (2000). *Making Use: Scenario-Based Design of Human-Computer Interactions*. MIT Press. The canonical text on scenario-based design. Chapters 2-4 develop the framework used in today's lecture.

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**Cooper, A., Reimann, R., Cronin, D., & Noessel, C.** (2014). *About Face: The Essentials of Interaction Design, 4th edition*. Wiley. Chapter 4 distinguishes goal, task, and use scenarios.

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**Sommerville, I.** (2016). *Software Engineering, 10th edition*. Pearson. Chapter 4 on requirements engineering from the SE tradition - useful for contrast.

**Nielsen, J.** (2012). *Usability 101: Introduction to Usability*. Nielsen Norman Group. Practical operationalisations of the ISO usability goals.